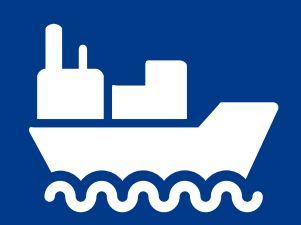


VACCINE & ON-PREMISE REOPENING TIMELINE



OVERSEAS POS ORDER PROCESS



FAST-TRACK DOMESTIC POS ORDER PROCESS



DOSES PRODUCED ARE BASED ON CURRENT PROJECTIONS AND MAY CHANGE. 2 DOSES ARE REQUIRED TO VACCINATE EACH PERSON.

DECEMBER 2020

- 40 MILLION DOSES PRODUCED
- ON-PREMISE CLOSED OR SEVERELY RESTRICTED

JANUARY 2021

- 70 MILLION DOSES PRODUCED
- ON-PREMISE CLOSED OR SEVERELY RESTRICTED

FEBRUARY 2021

- 70 MILLION DOSES PRODUCED
- RESTRICTIONS MAY BEGIN TO LIFT WHILE MANY MASK & SOC. DISTANCE REQ. REMAIN

MARCH 2021

- 150 MILLION DOSES PRODUCED
- RESTRICTIONS MAY LIFT EVEN FURTHER - SOME MASK & SOC. DISTANCE

APRIL 2021

- 150 MILLION DOSES PRODUCED
- EVEN FEWER RESTRICTIONS MAY BE IN PLACE

MAY 2021

- 150 MILLION DOSES PRODUCED
- POSSIBLE FULL CAPACITY OPERATIONS

JUNE 2021

- 150 MILLION DOSES PRODUCED
- POSSIBLE FULL CAPACITY OPERATIONS

DECEMBER 2020

1 WEEK DESIGN, 2 WEEKS PROTOTYPE, PRODUCTION BEGINS LAST WEEK OF DEC.

JANUARY 2021

5 WEEK PRODUCTION TIME

FEBRUARY 2021

4 WEEK TRANSIT

MARCH 2021

10 DAY DOMESTIC HANDLING & FREIGHT, ARRIVES MID-MONTH

APRIL 2021

3 WEEK DISTRIBUTION TIME TO WHOLESALERS

MAY 2021

2-3 WEEK SET UP IN RETAIL LOCATIONS, FULL PLACEMENT REACHED BY MAY 1ST-15TH

JUNE 2021

DONE!

DECEMBER 2020

1 WEEK DESIGN, 2 WEEKS PROTOTYPE, PRODUCTION BEGINS LAST WEEK OF DEC.

JANUARY 2021

4 WEEK PRODUCTION TIME

FEBRUARY 2021

5 DAYS DOMESTIC HANDLING & FREIGHT, ARRIVES BEGINNING OF MONTH + 3 WEEKS DISTRIBUTION TIME TO WHOLESALERS

MARCH 2021

2-3 WEEKS SETUP IN RETAIL, POS PLACED BY 3RD WEEK OF MARCH: APPROX 5 WEEKS AHEAD OF OVERSEAS

APRIL 2021

DONE!

MAY 2021

DONE!

JUNE 2021

DONE!